The Rubenstein-Bing Student-Athlete Civic Engagement Program (ACE) provides D-I student-athletes with short-term, immersive, and meaningful service opportunities that complement their skills and encourage growth through engagement and reflection. Through ACE, student-athletes travel abroad, engage in leadership and teamwork skill development in a non-athletic context, and learn about and experience inter- and cross-cultural learning.

The Game Plan for the next four seasons seeks to build on our strong early foundation and continue our robust programming. We intend the five goals that follow to grow ACE’s reach and impact, allowing the program to become a signature service experience and a national model for student-athlete engagement.

A COMMITMENT TO SERVING AN EVER-BROADER RANGE OF STUDENT-ATHLETES.

1. **Expand the ACE roster with increased enrollment and new alumni opportunities**
   - Develop a return service opportunity for alumni to continue their engagement and immersion
   - Explore and develop a fifth ACE program location to support growing student interest
   - Modify the number of ACE program sites offered early in the summer calendar to maximize student-athlete participation

2. **Grow the ACE program playing field geographically**
   - Develop an ACE program site (through growth or replacement) in an urban or metropolitan location
   - Look at areas of student academic interest in determining program locations

3. **Extend the ACE pre-departure and post-program resources and opportunities**
   - Provide more flexible and remote-learning pre-departure training and preparation opportunities
   - Link post-program opportunities to other existing campus programs

4. **Enhance the on-the-field conditions of ACE student-athletes**
   - Provide more nutrition training and resources for student-athlete participants
   - Expand the information about and access to training facilities available at program sites

5. **Build a championship-caliber team to fortify ACE’s ongoing and future work**
   - Hire a permanent, full-time program coordinator to assist with the work and growth of ACE
   - Elevate ACE in national conversations about the personal and professional development of student-athletes